


**Past-President's Report  
TAMS Conference  
January 28-30, 2016  
Hilton Austin Airport Hotel**

The Past-President's meeting commenced at 1:45 p.m. on Friday, January 29 in the Redbud room of the Hilton Airport Hotel in Austin, TX.

Three past-presidents were in attendance. Our discussion centered on the importance of fostering and promoting the best qualities of leadership and quality human behavior with our various organizations and music units. Principally, we considered the importance of credibility, accountability, dependability, loyalty, and empathy. We determined there is much to be gained by nurturing these qualities in all members of the organizations we lead. And, we suspended our discussions long enough to have a picture taken for posterity.

Respectfully submitted,

A handwritten signature in black ink that reads "William L. Ballenger". The signature is written in a cursive style with a prominent flourish at the end.

William L. Ballenger, Immediate Past-President  
Texas Association of Music Schools